

**KANTAR**

# Better Futures

2024

Sustainable  
Business Council 

 *Global  
Network*







## The state of play of Sustainability

01



## Sustainability reputation

02



## Greenwashing

03

# Methodology Details

## MAIN SAMPLE

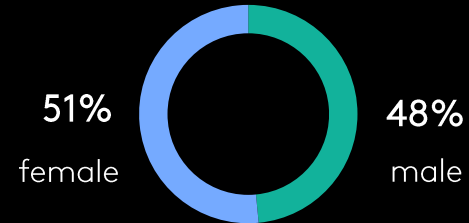
Fieldwork dates:  
2<sup>nd</sup> Feb – 19<sup>th</sup> Feb

Sample Size:

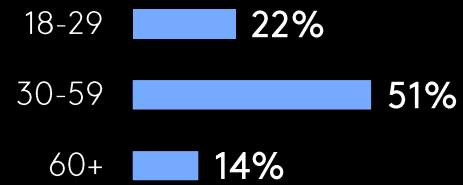
997

## Nationally Representative

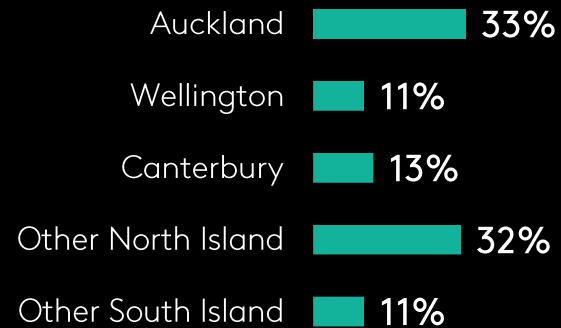
### Gender



### Age



### Region





An overview of  
the Better Futures  
findings from 2023  
reminds us of the  
primary limiting role  
that the cost of living  
was having upon  
NZ'ers' ability  
to  
lead a 'better' life

2023 saw a continued rise in the size of the EcoActive segment within the NZ consumer population, as more NZ'ers aspired to play their role within a more sustainable and ethical lifestyle. One impact of this is that, unlike its origins, the EcoActive segment is now becoming increasingly mainstream in its profile and its purchasing patterns

However, last year also saw the starkest impact of cost of living upon these evolving aspirations

The notable decline in sustainable lifestyle commitment was found in all but the most financially comfortable households, and in all but the 65+ age group. At the same time, the cost of living came through clearly as the primary issue impacting NZ consumers lives and purchasing behaviours

We also learned that the 2023 summer's extreme weather appeared to have a negligible impact upon sustainability views and perceptions, and that this was not the 'silver bullet' that some in the sustainability professional's community may have wished for

Against this backdrop, there are still significant perceived challenges in terms of how NZ consumers view businesses, with a consistent 2/3 of NZ consumers questioning the consistency between a company's claims and behaviours, and also questioning the clarity with which businesses are communicating







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01

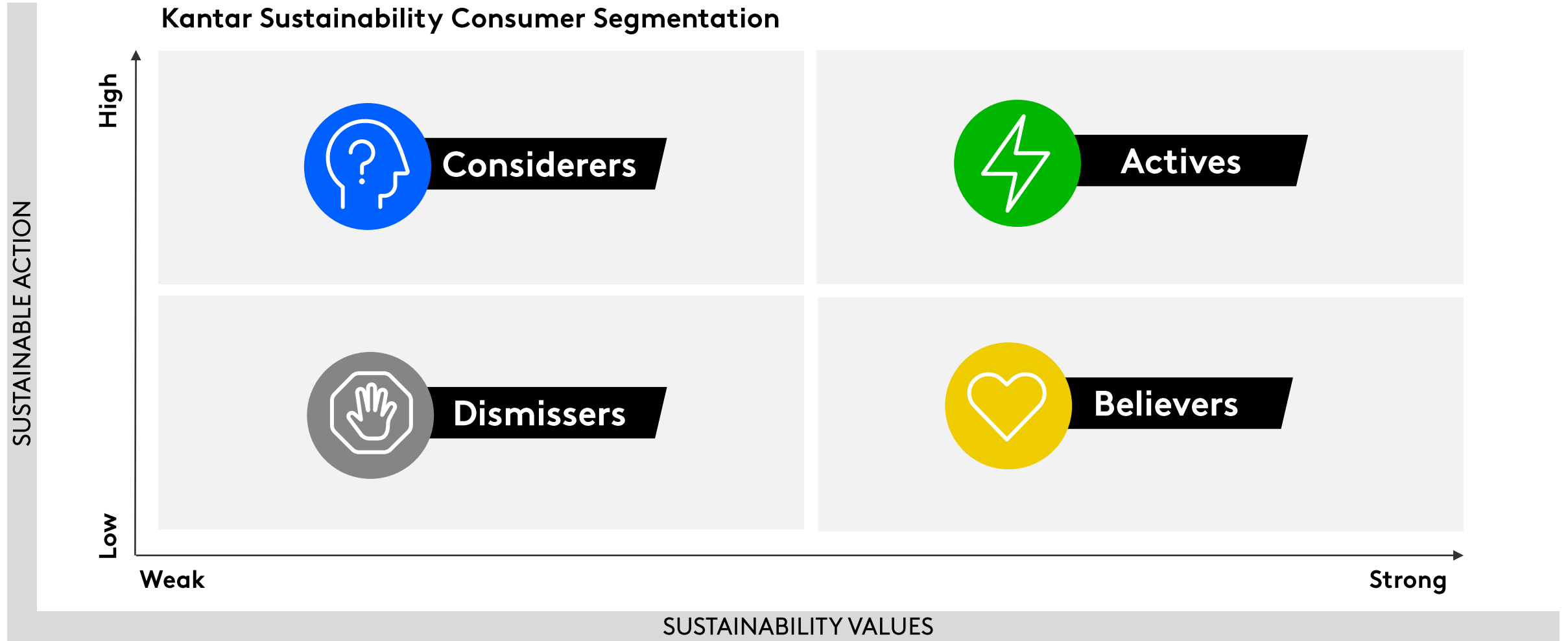
# The state of play of Sustainability

Sustainable  
Business Council



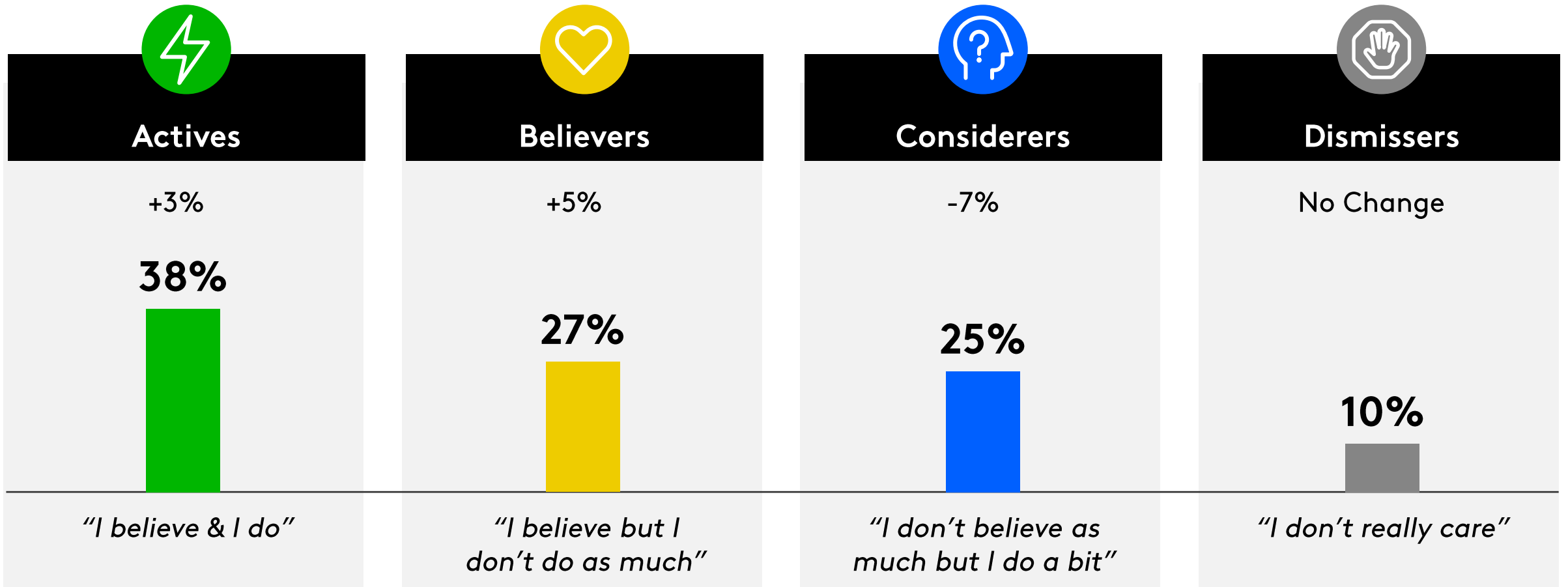
Global  
Network

We can understand the four sustainability segments in New Zealand via a combination of their values and their actions





An increasing alignment with sustainable and ethical aspirations among NZ consumers has helped to drive the ongoing rise of the EcoActive segment, this year up 3% to 38% of consumers



As this segment continues to grow, they become increasingly less distinct as a group

Our EcoActives are becoming increasingly mainstream i.e. they are found across all ages, incomes, education levels and locations



Financially comfortable



Female



Highly educated

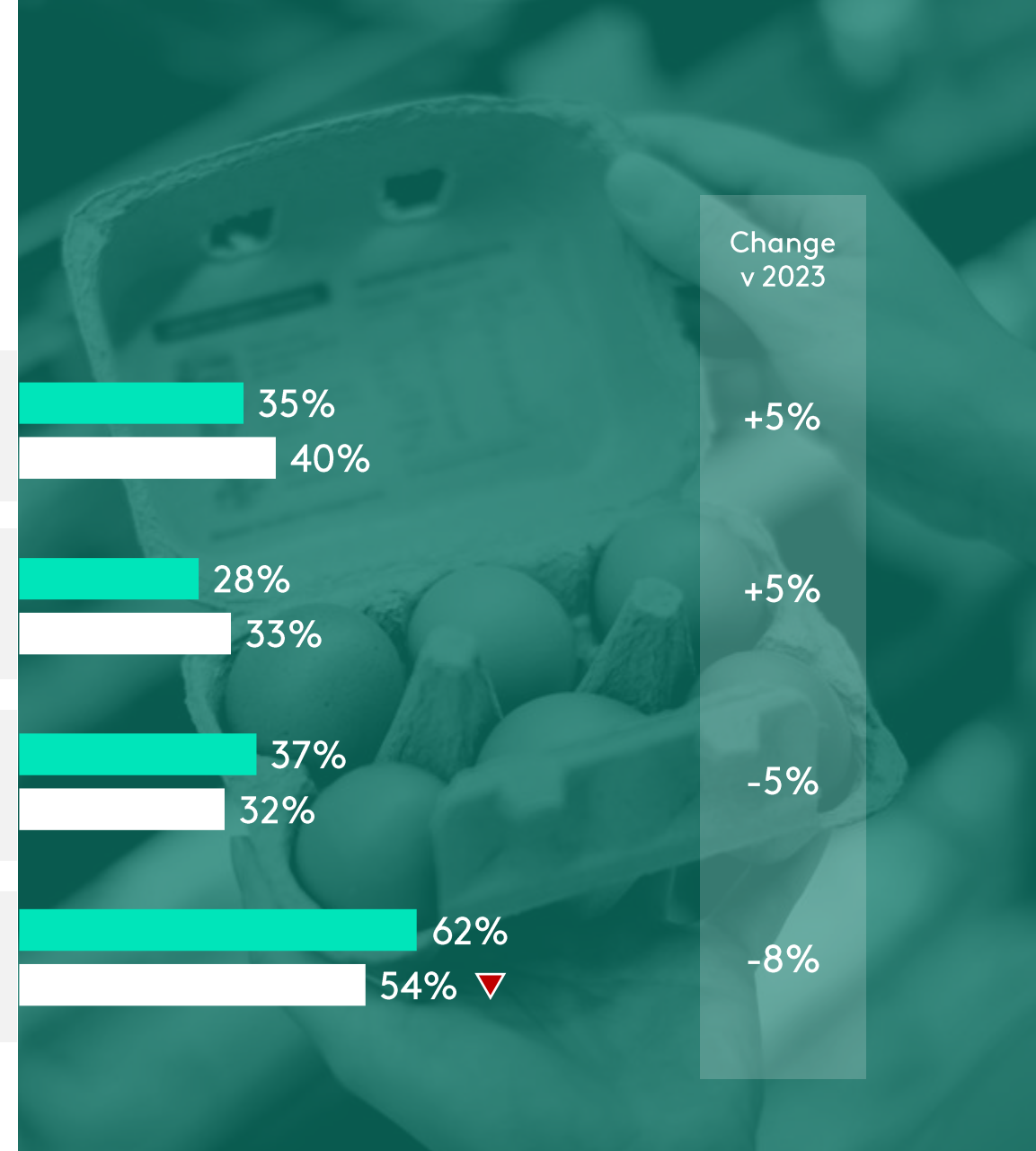


From Wellington

However, there are some skews remaining. EcoActives are more likely to be...

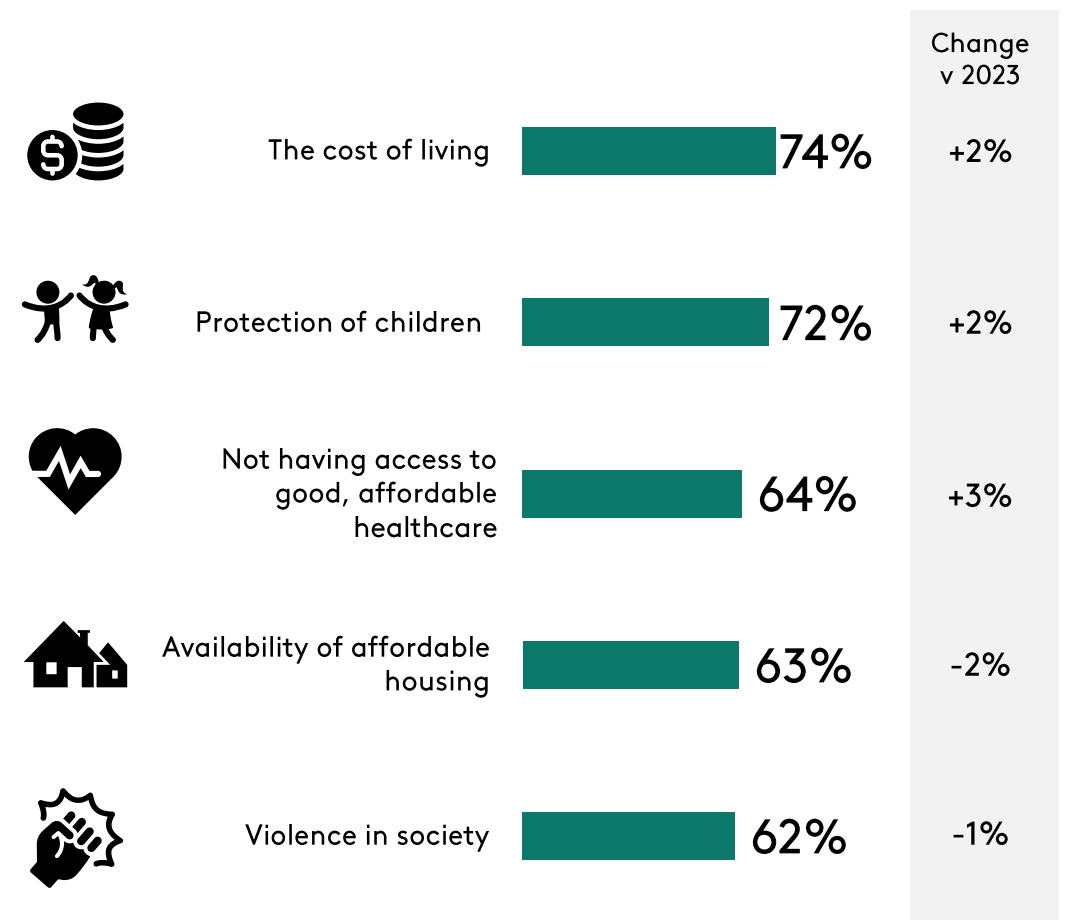


# In terms of sustainable behaviours, the new frugality has seen premium priced sustainable and ethical offers experiencing some decline

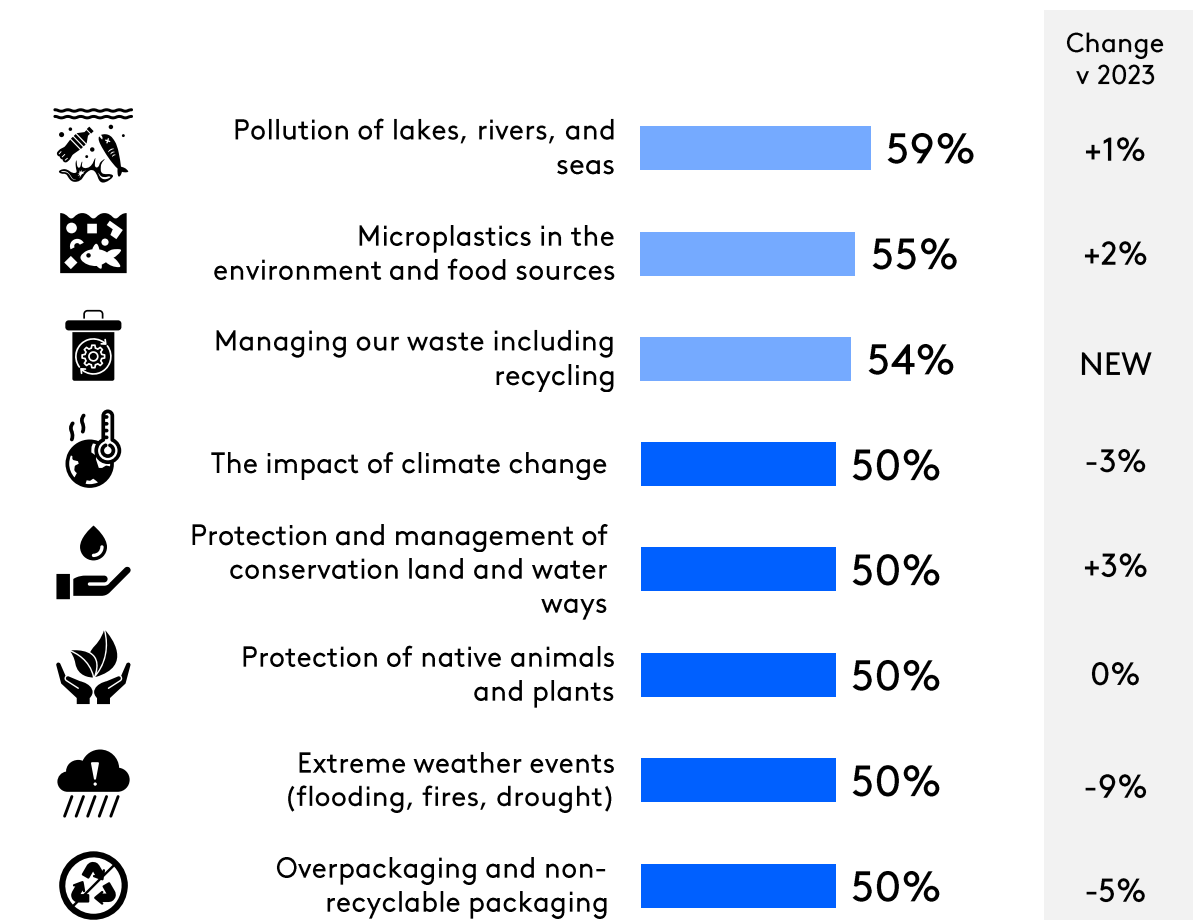


In terms of the key issues to NZ'ers, **the cost of living** remains primary, while the key environmental issues are waterways, microplastics and managing our wastestream

### TOP 5 OVERALL CONCERNS



























### TOP 5 SUSTAINABILITY CONCERNS

























# And even among the EcoActives we see microplastics and waterways as priority issues

## TOP 5 overall

	Actives 	Believers 	Considerers 	Dismissers 
1	 Protection of children	 The cost of living	 Protection of children	 The cost of living
2	 The cost of living	 Protection of children	 The cost of living	 Not having access to good, affordable healthcare
3	 Availability of affordable housing	 Violence in society	 Violence in society	 Protection of children
4	 Microplastics in the environment and food sources	 Availability of affordable housing	 The impact of Social Media	 Crime levels
5	 Managing our waste including recycling	 The level and treatment of mental health issues	 Not having access to good, affordable healthcare	 The state of the economy

## TOP 5 environmental

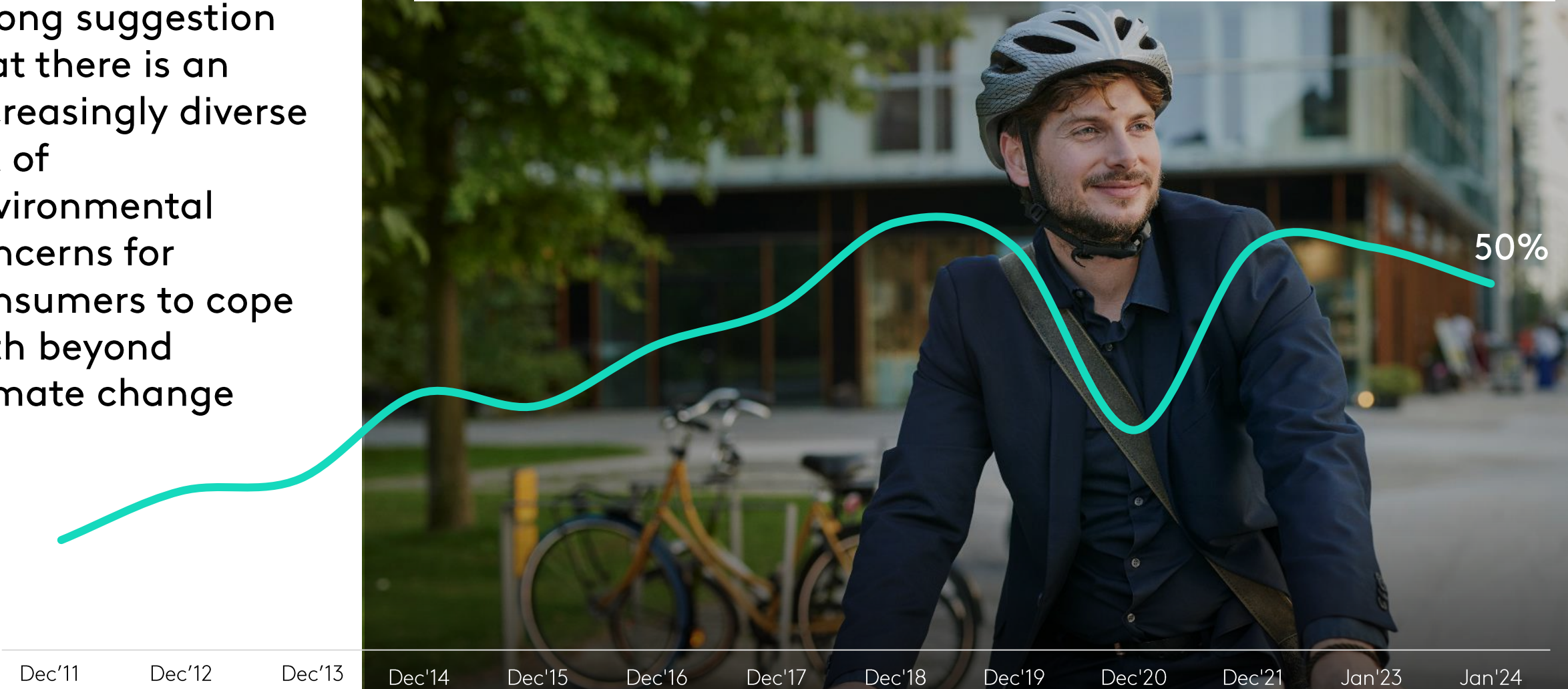
1	 Microplastics in the environment and food sources	 Pollution of lakes, rivers, and seas	 Pollution of lakes, rivers, and seas	 Pollution of lakes, rivers, and seas
2	 Managing our waste including recycling	 Extreme weather events	 Managing our waste including recycling	 Microplastics in the environment and food sources
3	 Protection and management of conservation land and water ways	 Protection of native animals and plants	 Protection of native animals and plants	 Managing our waste including recycling
4	 Pollution of lakes, rivers, and seas	 The impact of climate change	 Overpackaging and non-recyclable packaging	 Loss of biodiversity on land and in marine environments
5	 Overpackaging and non-recyclable packaging	 Managing our waste including recycling	 The impact of climate change	 Overpackaging and non-recyclable packaging





...there is the strong suggestion that there is an increasingly diverse set of environmental concerns for consumers to cope with beyond climate change

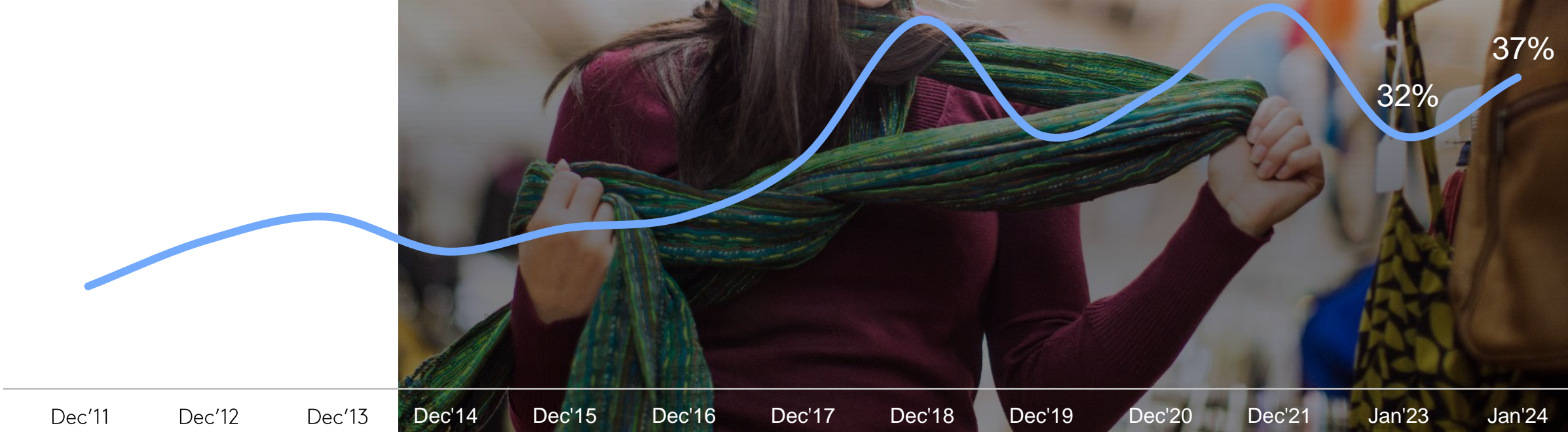
LEVEL OF CONCERN ABOUT 'THE IMPACT OF CLIMATE CHANGE'





While still lower than 2 years ago, sustainability commitment has rebounded 5%

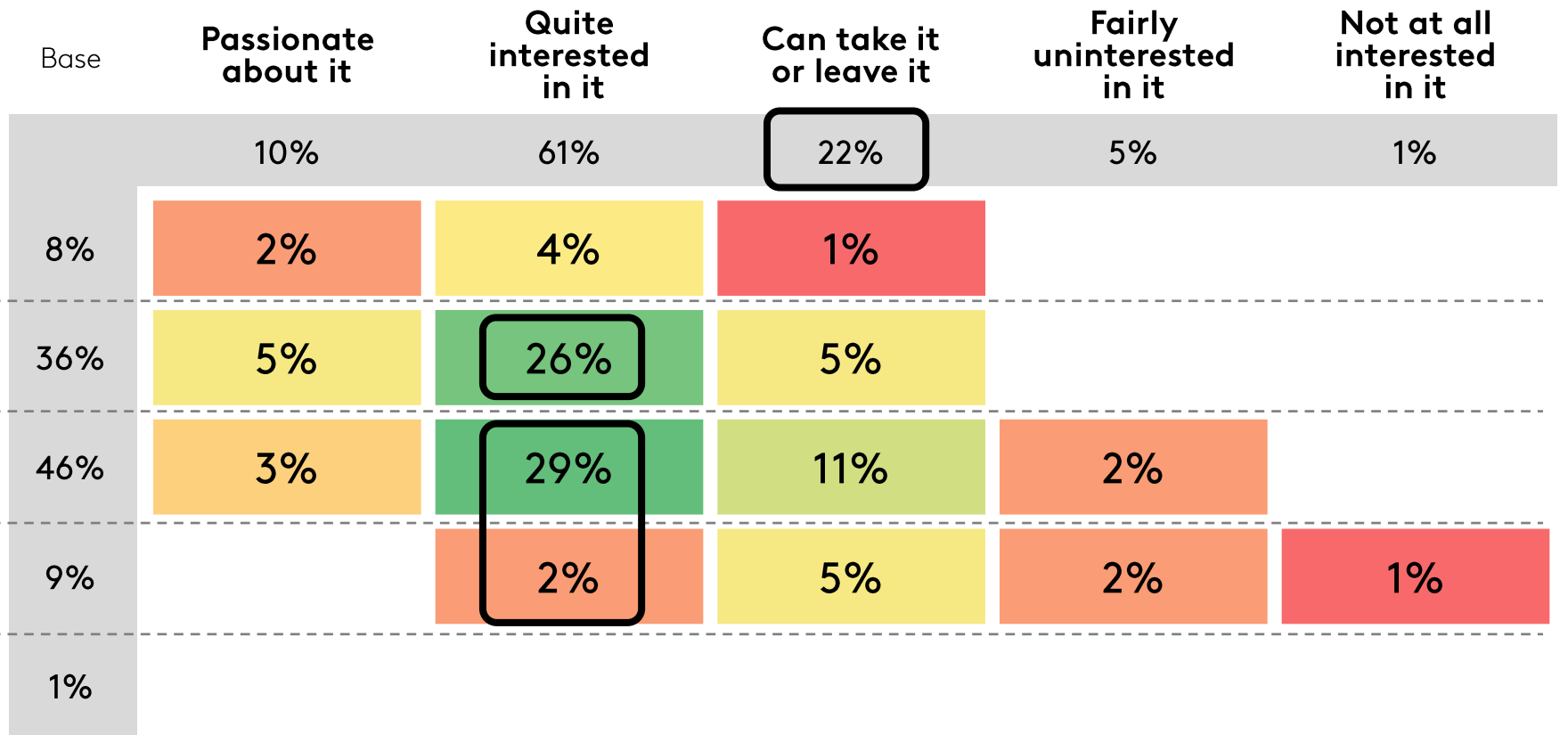
LEVEL OF COMMITMENT TO LIVING A SUSTAINABLE LIFESTYLE







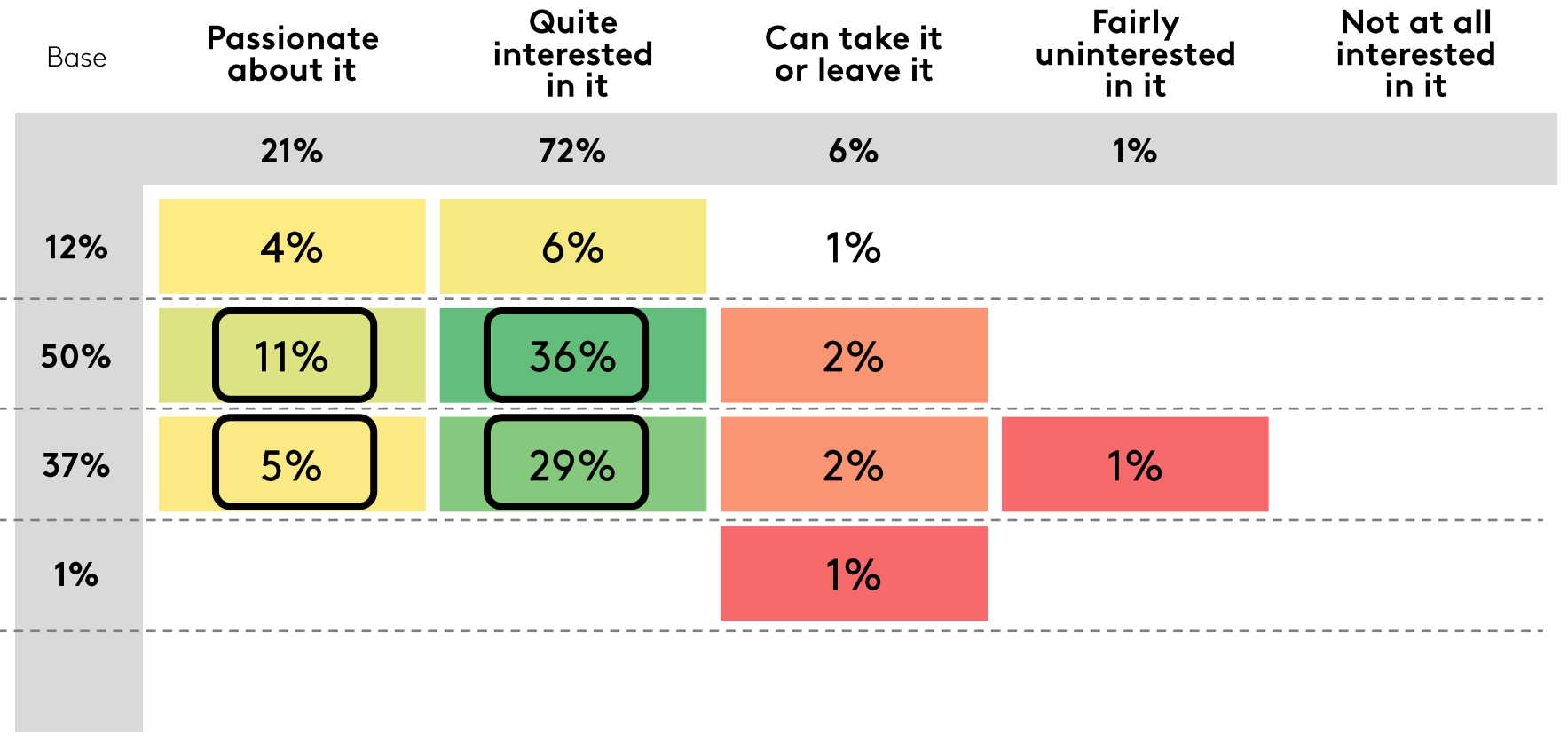
However, commitment is both a state of mind and a behaviour, and this shows the points of greatest opportunity for NZ and NZ's business community



Q: What is the intensity of your feelings towards your commitment to living a sustainable lifestyle?  
 Q: How would you best describe how sustainable your lifestyle actually is in practice?  
 Base: 997



And importantly, this is still true among our EcoActives where 93% are quite interested or passionate but the vast majority are not converting that commitment into action





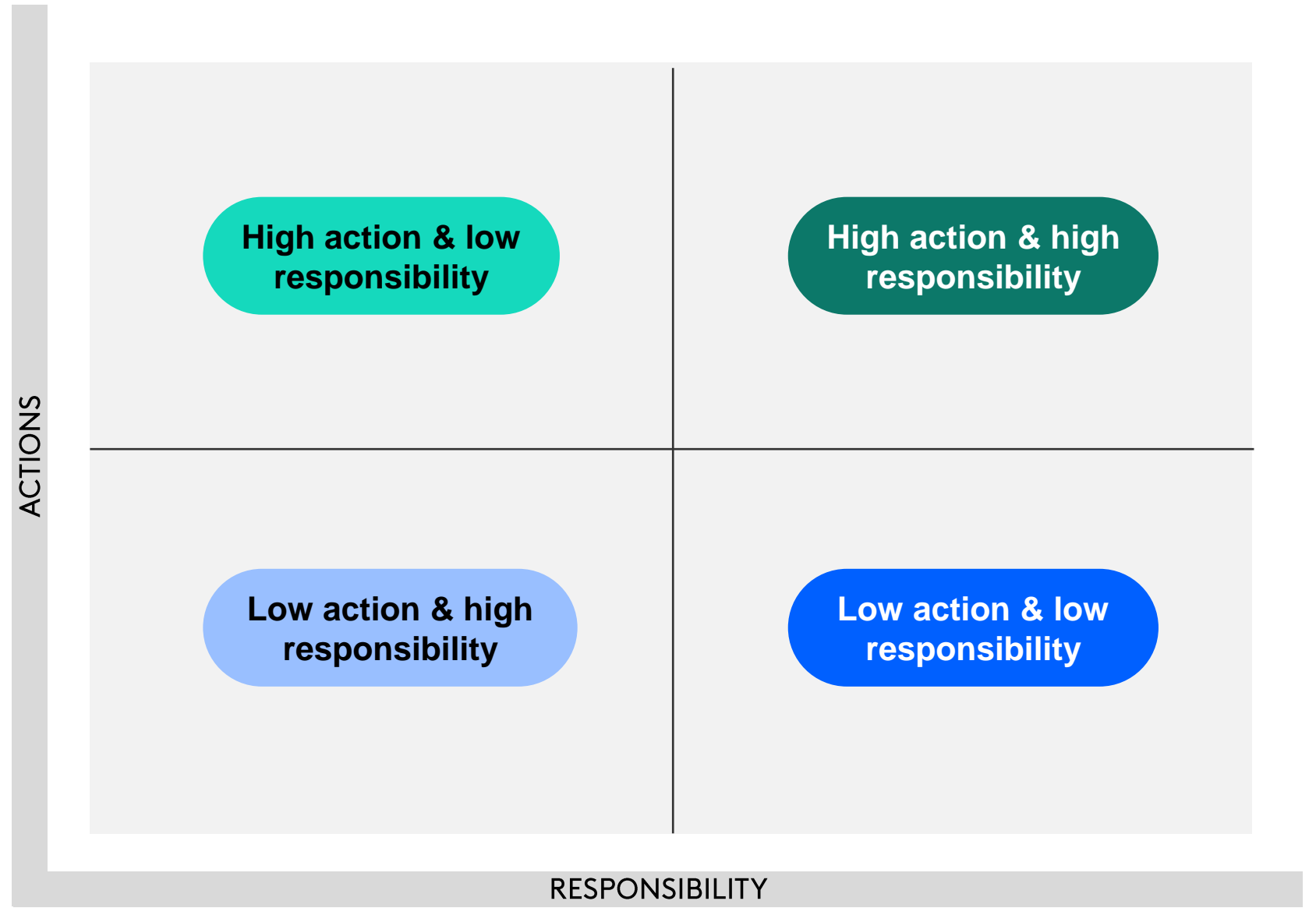
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02

# Sustainability reputation



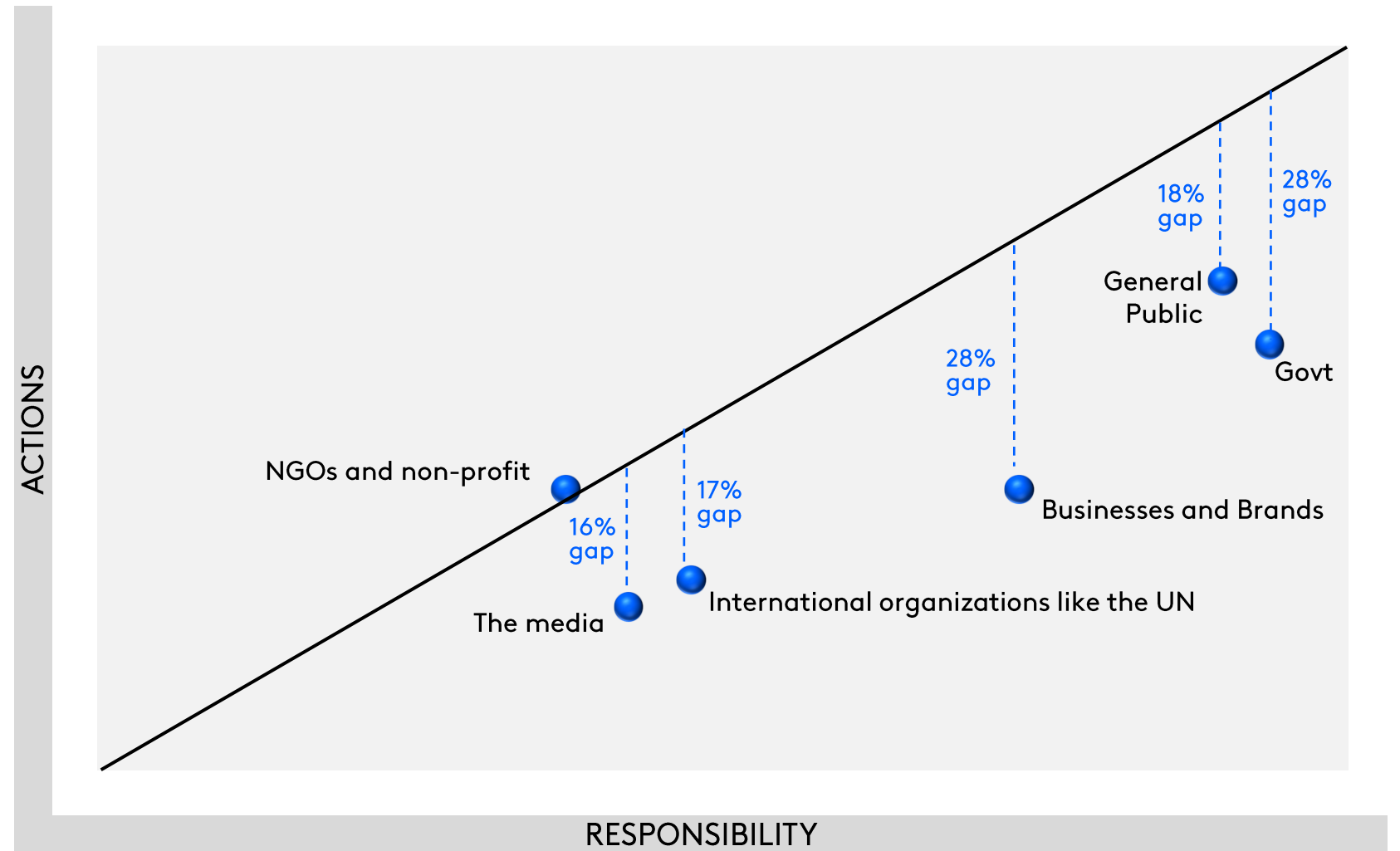
By understanding consumer perceptions of the level of actions of business relative to their responsibility, we can understand if businesses are reputationally under or over performing





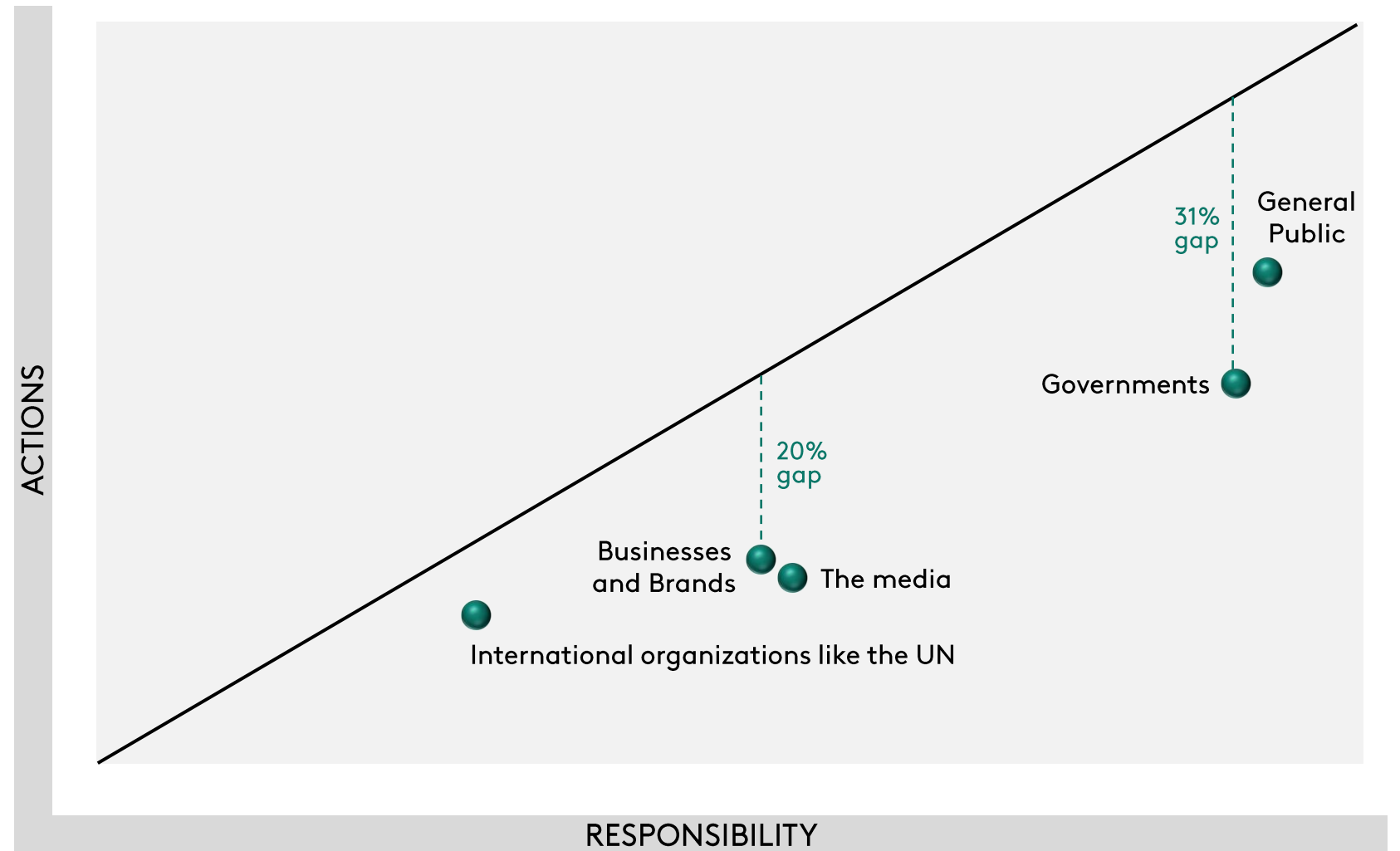
The actions of businesses in tackling environmental issues are seen by consumers as falling significantly short of their responsibilities...

## CLIMATE CHANGE AND ENVIRONMENTAL ISSUES IN NEW ZEALAND



...and the same is true for community and social issues, although the gap at 20% is slightly lower

## COMMUNITY AND SOCIAL CHALLENGES INCLUDING INEQUALITY, DISCRIMINATION AND RESILIENCE IN NEW ZEALAND



However, we know that some NZ businesses and brands are more positively perceived than others...  
...so why?

60%+ AGREE



50 - 59% AGREE



To answer this, we have investigated perceptions of 20 major NZ brands/businesses on eight different criteria to understand which of these are having the greatest impact upon overall consumer perceptions

 <b>AA Insurance</b>	 AIR NEW ZEALAND	 <b>Fonterra</b> Dairy for life	 <b>LION</b>	 <b>Meridian.</b>
 <b>bnz</b>	 <b>Coca-Cola</b>	 <b>MITRE 10</b>	 UNIVERSITY OF AUCKLAND Waipapa Taumata Rau NEW ZEALAND	 Southern Cross Health Society
 <b>Woolworths</b>	 <b>dbreweries</b>	 <b>THE WAREHOUSE GROUP</b>	 <b>NW</b> NEW WORLD	 <b>TOYOTA</b>
 <b>ecostore</b>	 <b>SILVER FERN FARMS</b>	 <b>OfficeMax</b>	 <b>one.nz</b>	 <b>ENERGY</b>

Their products or services value the environment and/or society

Is transparent on their sustainability performance

Actively speaks up on issues relating to the environment and/or society

Aligns with me and my values

Treat their employees fairly and with respect

Gives back and supports where it matters

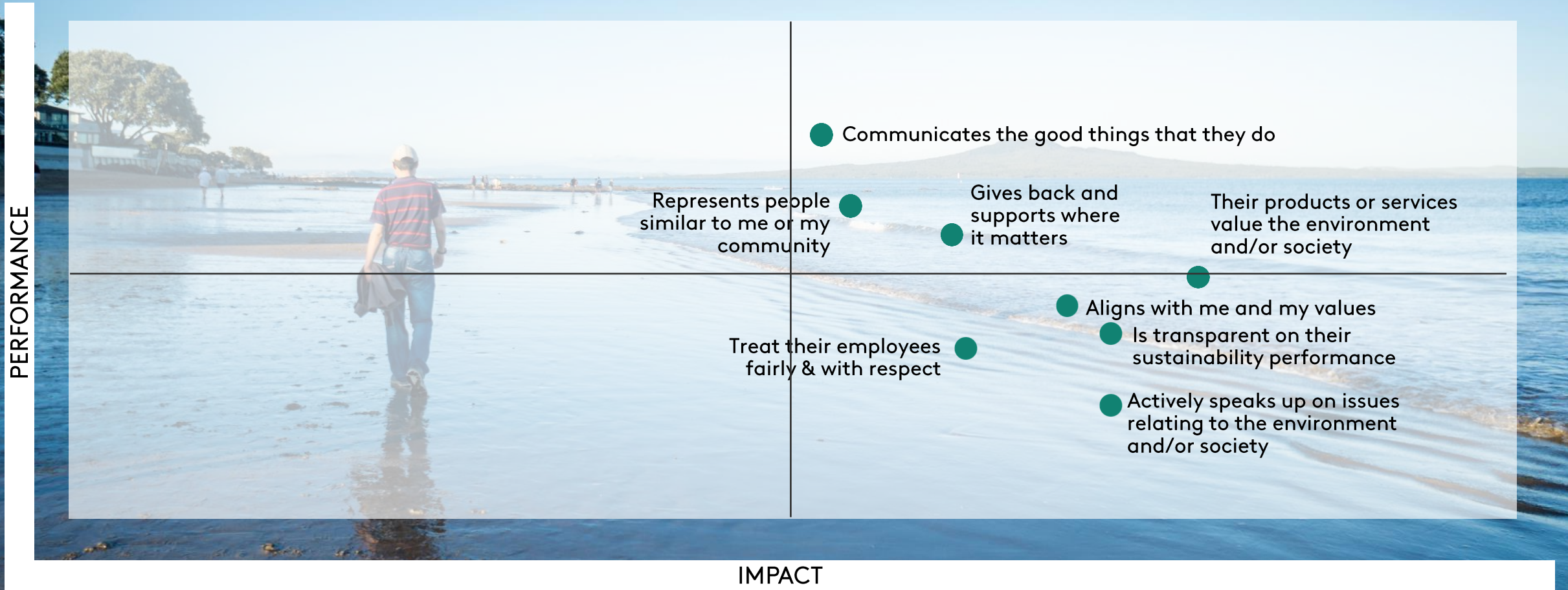
Represents people similar to me or my community

Communicates the good things that they do

Higher Impact

Lower Impact

Overall, NZ businesses are under-performing relative to importance on having an active voice, transparency of performance, aligning with consumer values and employee treatment





# There are also important instances of positive performances by NZ businesses / brands

## We have examples of NZ businesses performing highly on:

- Communicating the good things they do
- Having products and services that value the environment/society
- Giving back and supporting where it matters
- Representing people similar to consumers and their community

PERFORMANCE

Represents people similar to me or my community

Communicates the good things that they do

Gives back and supports where it matters

Their products or services value the environment and/or society

Treat their employees fairly & with respect

Aligns with me and my values

Is transparent on their sustainability performance

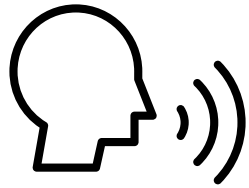
Actively speaks up on issues relating to the environment and/or society

IMPACT

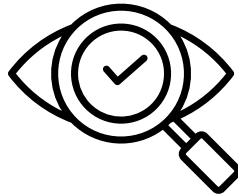


So, consumers want to know more, and we know that it works when we talk to them

It's clear that consumers are telling us they want to hear more in terms of...



having an active voice  
and speaking up



being transparent



And we know that effective branded communications with a sustainability message has a greater potential to contribute to brand equity

+6

On Meaningful

+12

On Difference



A woman with long, dark hair is looking down at a piece of fabric she is holding in her hands. She is wearing a light blue denim shirt. The background is a clothing store with various garments hanging on racks.

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03

# Greenwashing

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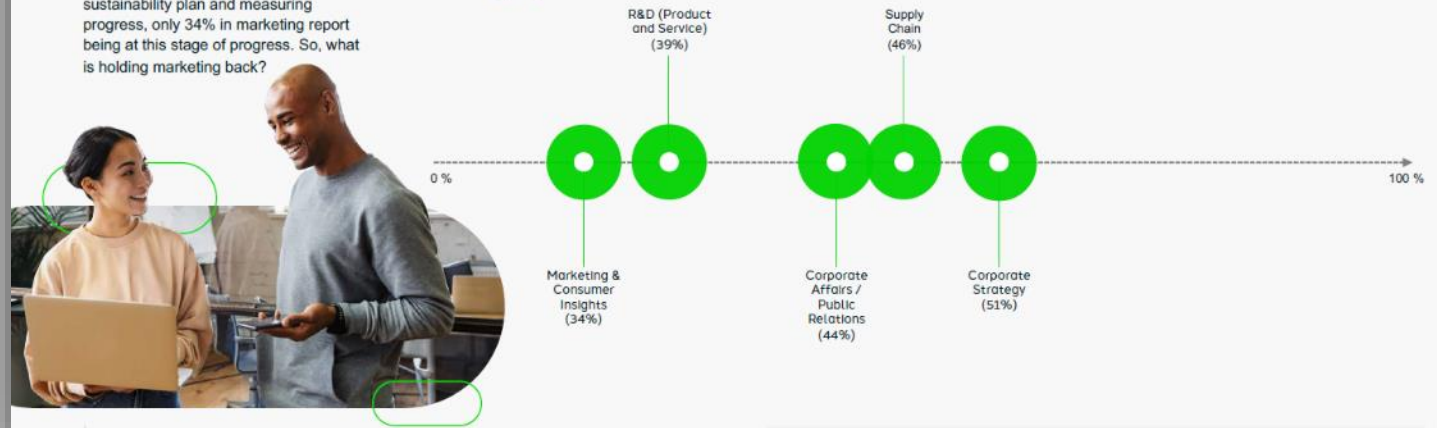
We know that while consumers are consistently asking for more, regionally it can be the messengers themselves, who are the least evolved in driving sustainable business practices

### In practice, marketing lags behind other divisions in driving the sustainability agenda in organisations

The marketing function currently falls behind other divisions in driving sustainable business practices. While 51% of people in corporate strategy are already executing against their sustainability plan and measuring progress, only 34% in marketing report being at this stage of progress. So, what is holding marketing back?

Where each of these business arms are at in terms of driving towards sustainability in respondents' organisations

Progress of different business units in executing against the plan and measuring progress



Marketing a Better Future

## And locally, we know that fear of greenwashing is holding businesses back

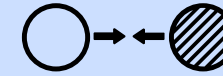
There is significant fear of action, particularly as it relates to both the court of public opinion and the legalities of greenwashing



*Businesses have become fearful and so, perfect has become the enemy of good.*



*Fear of doing the wrong thing in the court of public opinion is a primary motivator*



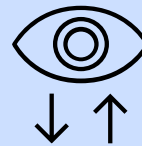
*There is so much internal friction caused by the fear of greenwashing*



*Progress requires risk taking but safety rules in the New Zealand business community regarding sustainability*



*The law society recommendations have actually increased the hesitancy about making claims - so it will be hindering progress as there is fear of saying the wrong thing*



*It is about being seen to do the right thing as opposed to doing the right thing*



*Yes, that fear has definitely led to greenhushing. We are not telling people about some of the transformational things that we are doing*



*We are really afraid to talk about carbon offsetting, although we know that's absolutely going to be necessary [as part of the solution]*



# And there is good reason for that fear, given the level of doubt and cynicism regarding the motivations and actions of businesses among NZ consumers

■ Total ■ Actives



I worry businesses are involved in social/ environmental issues just for commercial reasons



The way businesses talk about their social and environmental commitments is confusing



The way businesses talk about their social and environmental commitments is dishonest



I feel that it is really hard to tell which products or services are good or bad ethically, or for the environment



## Global data....

67%

I worry brands are involved in social issues just for commercial reasons

57%

Feel that it is really hard to tell which products are good or bad ethically or for the environment

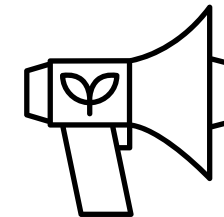
In fact, on average globally 52% of consumers claim to have been exposed to greenwashing



On average, across sectors...

52%

of people say they have seen, or heard, **false or misleading information** about sustainable actions taken by brands

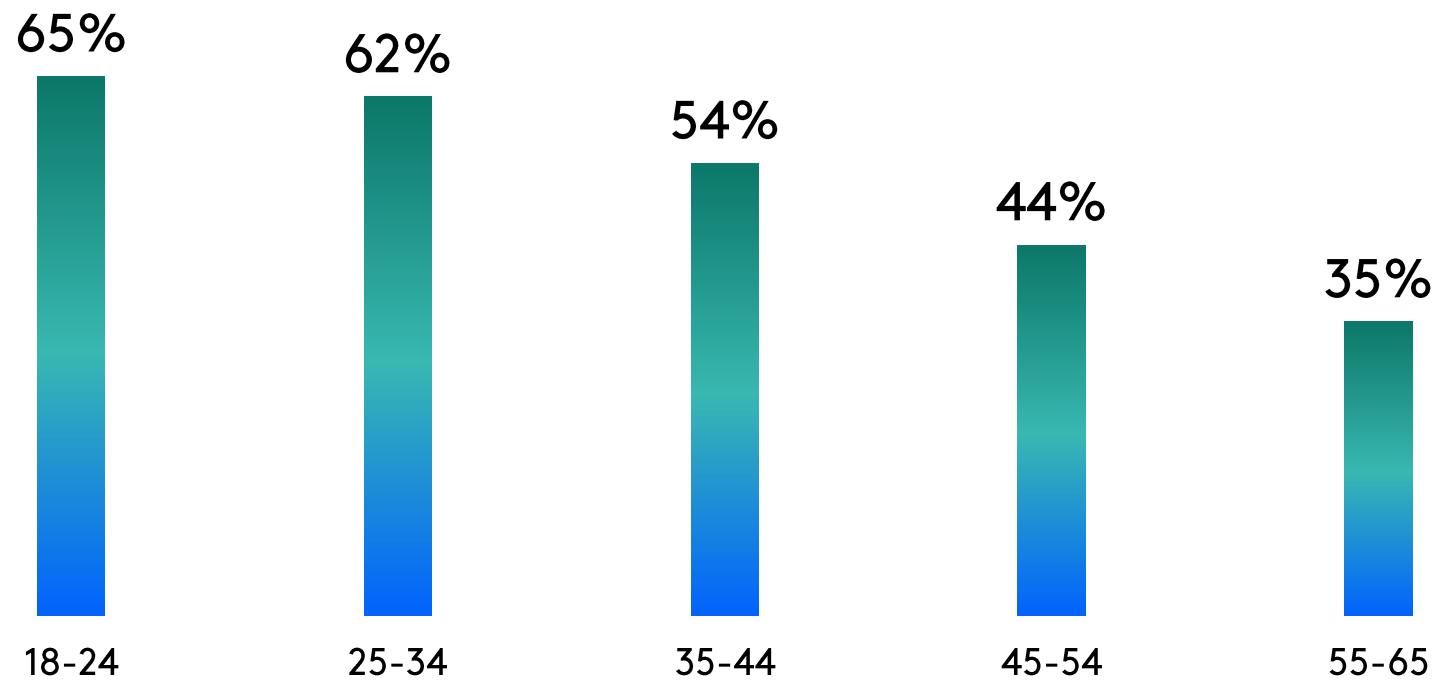




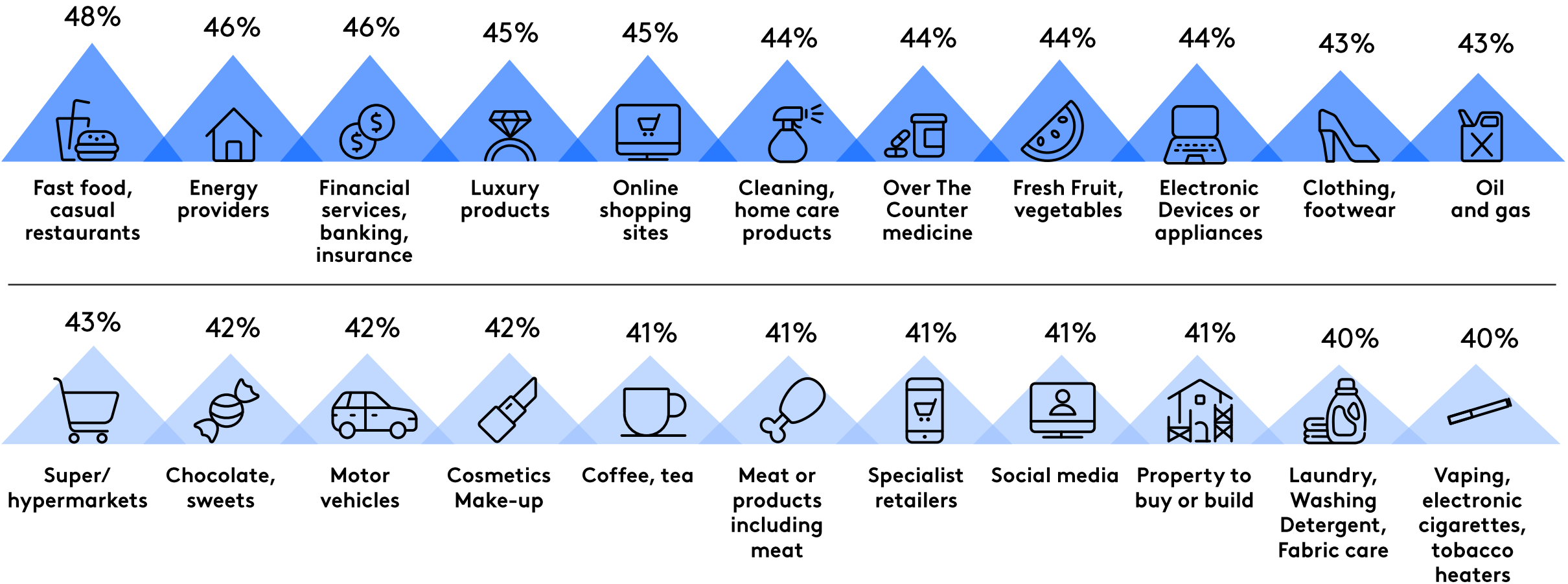


And this culture of consumer doubt is only going to worsen as the youth of today evolve into the consumers of tomorrow

LEVELS OF GREENWASHING PERCEIVED ACROSS SECTORS BY AGE

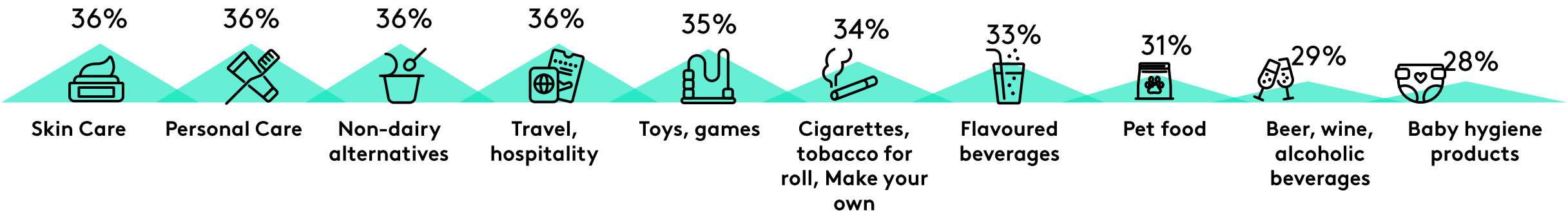
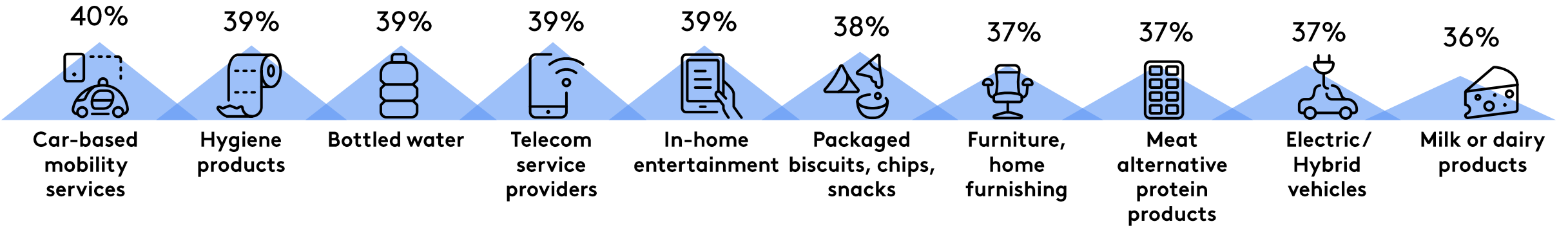


Below is an Australian study showing the proportion of consumers that had seen or heard false or misleading information in each of the below categories – and these findings have been repeated globally in multiple markets





# Greenwashing is a topic to address across all categories – with nearly 1 in 3 consumers still seeing greenwashing from even the best performing industry



And at the same time, there is increasing regulatory oversight



**ACCC**  
AUSTRALIAN COMPETITION  
& CONSUMER COMMISSION

In March 2023, the ACCC announced that they will be investigating a number of businesses for potential 'greenwashing', following an internet sweep which found more than half of the businesses reviewed made concerning claims about their environmental or sustainability practices.

Of the 247 businesses reviewed during the sweep,

**57%**

were identified as having **made concerning claims about their environmental credentials**

(particularly the cosmetic, clothing and footwear and food and drink sectors)





Arguably the reputational risk is at least as high in the court of public opinion

### THE RISK OF LEGAL ACTION

There were 117 ComCom complaints relating to environmental sustainability from Jan 2021 to Jan 2024...

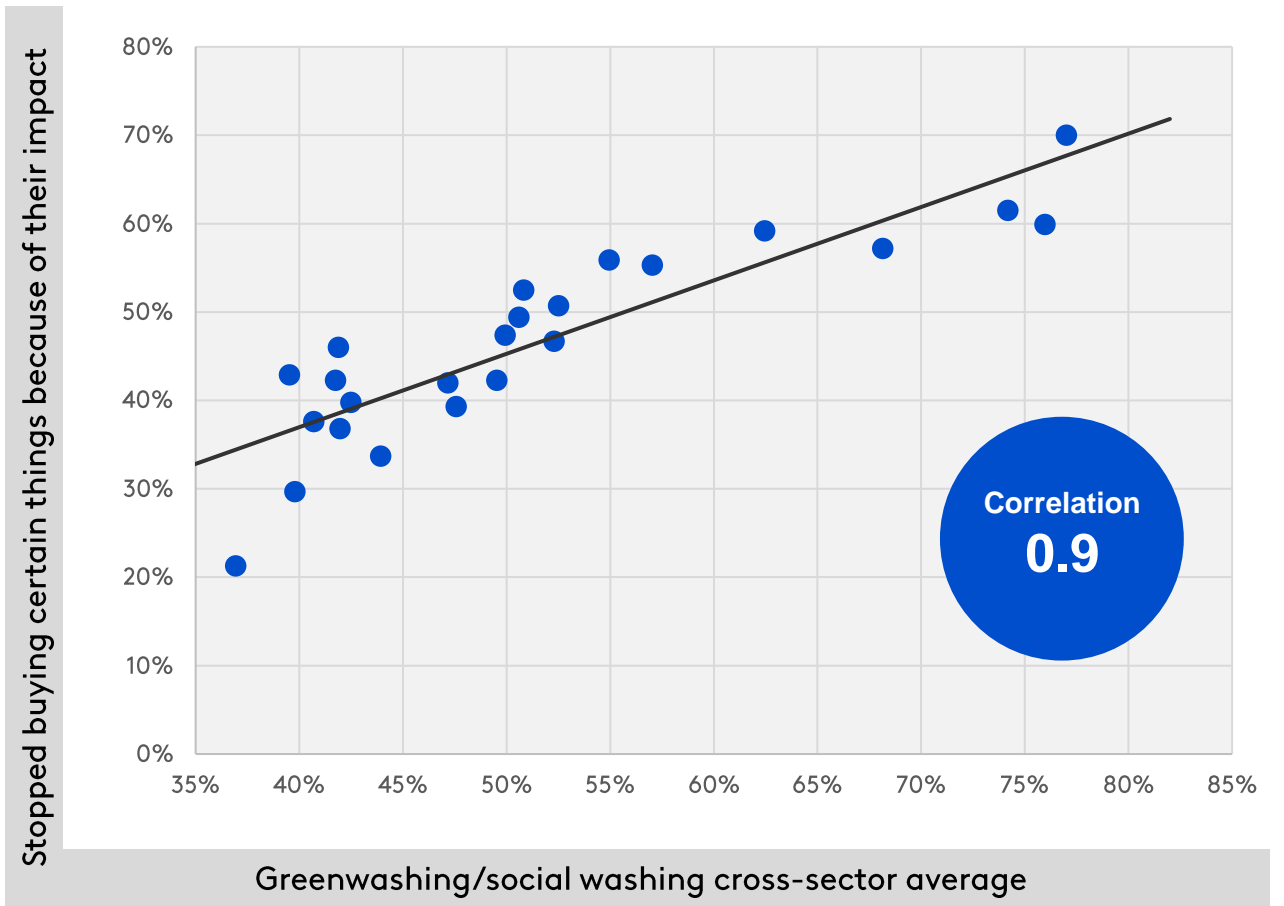
...and none of these have resulted in fines (alongside 2 compliance meetings and 2 investigations ongoing)

2/3 of these related to only two categories:

- a. Organic
- b. The ability to recycle-compost-biodegrade

The two most recent fines were \$162K in 2020 and \$310K in 2017

### THE RISK OF POOR CONSUMER PERCEPTIONS



When we define greenwashing from a consumer's perspective, we need to understand different perspectives from a purely legal classification

### LEGAL CLASSIFICATIONS

At its simplest the Fair Trading Act says that environmental claims must firstly not be misleading or deceptive or secondly unsubstantiated.

The ComCom also provides further advice here...

Be truthful  
and accurate

Be  
specific

Substantiate  
your claims

Use plain  
language

Do not  
exaggerate

Take care when  
relying on tests  
or surveys

Consider the  
overall  
impression

### CONSUMER SIGNIFIERS OF INTEGRITY



Claiming it's sustainable when it's just less bad



Referencing milestones that are so distant as to be meaningless



Claiming something that simply isn't true



Comparing things to...nothing



Using misleading imagery



Using words which are ambiguous



# We can provide some examples of these different forms of what consumers claim are false or misleading claims

Less bad = sustainable



Accountable Milestones



Be Honest



# We can provide some examples of these different forms of what consumers claim are false or misleading claims (cont'd)

## Apples with Apples



## Misleading Imagery















A final consumer integrity issue is the predictably variable consumer understanding of some common environmental terms e.g. Compostable which is assumed to be home compostable or biodegradable





IF A PRODUCT'S PACKAGING IS LABELLED WITH 'COMPOSTABLE', IS YOUR IMPRESSION THAT

- It can be composted in your home compost
- It requires industrial composting
- It is the same as biodegradable
- It can be recycled kerbside
- It can be recycled in soft plastic recycling
- It is suitable for throwing in regular landfill waste

	TOTAL	 ACTIVES	 CONSIDERERS	 BELIEVERS	 DISMISSERS
	69%	69%	67%	67%	<b>78%</b>
	12%	13%	15%	10%	8%
	30%	29%	28%	32%	29%
	8%	8%	6%	10%	4%
	4%	6%	3%	3%	2%
	19%	16%	23%	17%	26%

# In comparison, there is no commonly agreed understanding of what Net Zero actually means





IF A PRODUCT'S PACKAGING IS LABELLED WITH 'NET ZERO', IS YOUR IMPRESSION THAT

	TOTAL	ACTIVES 	CONSIDERERS 	BELIEVERS 	DISMISSERS 
No carbon is produced in making, transporting or selling the product	12%	<b>16%</b>	10%	13%	8%
Any carbon produced in making, transporting or selling the product is offset	30%	34%	27%	31%	26%
Only carbon produced in making the product is offset	11%	13%	10%	9%	12%
No carbon is produced in making the product	16%	15%	14%	19%	15%
Carbon produced across the whole business is offset	12%	12%	11%	12%	13%
I don't know	30%	<b>23%</b>	<b>40%</b>	26%	34%



And we can see that comparative statements e.g. greener or environmentally friendlier, without a compare is effectively meaningless

IF A PRODUCT IS DESCRIBED AS 'GREENER' OR 'ENVIRONMENTALLY FRIENDLIER', WHICH OF THE FOLLOWING WOULD YOU EXPECT WAS MEANT?

				
TOTAL	ACTIVES	CONSIDERERS	BELIEVERS	DISMISSERS
46%	47%	43%	50%	46%
54%	53%	57%	50%	54%

The product has less impact on the environment than competitors

The product has less impact on the environment than earlier versions of the same product

And finally, in addition to the Integrity related Issues, there are also issues of Identification & Inclusion which can act as meaningful supports for well-intentioned brands to communicate their messages

An authentic sense of belonging and representation reduces cynicism and mistrust, so...



**Align with where you have a right to play**



**Don't jump on the bandwagon i.e. short-term support of causes**



**Don't pretend to be perfect** – it's ok to be on a journey. Make consumers feel like they are contributing and empowered alongside you



**37%**

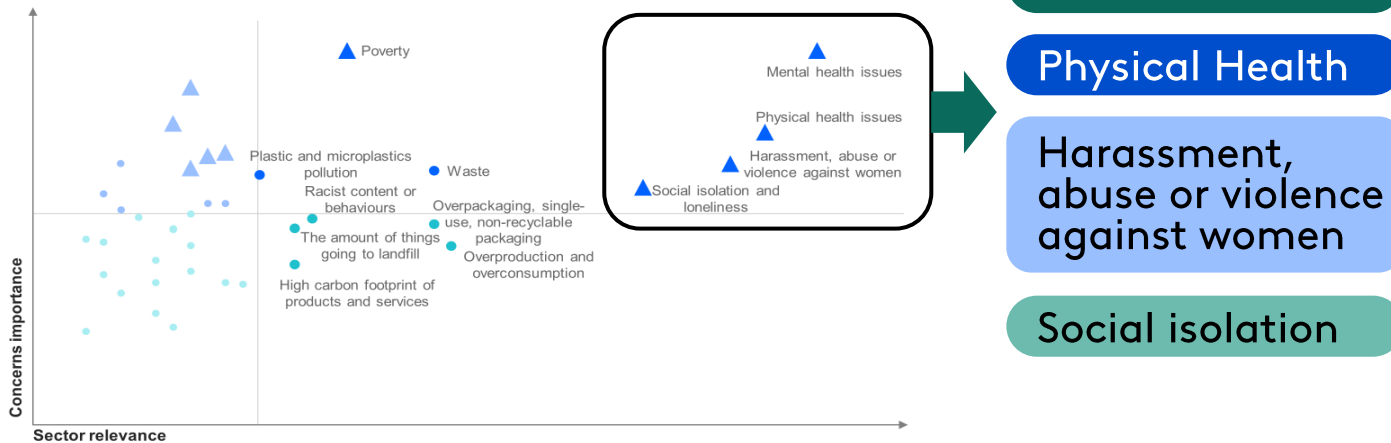
Agree that brands do a good job of representing people similar to me or my community



# Aligning your chosen cause with what is not natural within your category can really hinder the acceptability of a message

The craft brewer BrewDog says it launched a repackaged Pink IPA to highlight gender pay inequality - with a pledge to sell it a fifth cheaper in its bars to reflect the 18.1% average gender pay gap between men and women in the UK. While this is admirable, it's not the priority issue that people associate with the alcohol category

## BEER, WINE, ALCOHOLIC BEVERAGES



We've created a beer for girls. And it's pink. Because women only like pink and glitter, right?

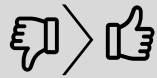
#Sarcasm

Lets show that enough is enough with stereotypes.



# Below is a one-pager checklist to avoid perceived greenwashing through driving trust

## INTEGRITY



Less bad ≠ sustainable



Meaningful milestones



Be honest



Apples to apples comparison



No misleading 'natural' imagery



Use words which everyone agrees on

## IDENTIFICATION

## INCLUSION



Align with where you have a right to play



Don't jump on the bandwagon



Don't pretend to be perfect – It's ok to be on a journey.



## In summary...



Target as if the EcoActive is your mainstream consumer because if they're not now they will soon be



The need to balance values with value remains a central challenge for both businesses and consumers – seek to do what is possible within costs and support consumers to do the same



Remind yourself and your business every day that doing the right thing is also an opportunity to grow

## In summary...



Understand that as a baseline, consumers increasingly expect you to be transparent, have an active voice, treat your staff well, and balance what is important to you with what is important to them



Assume that cynicism is the starting point for talking to your consumers, but also remember that when you do it well your brand's reputation will be enhanced



## In summary...



Ensure that everyone in your messaging chain is informed and articulate regarding what you need to communicate and how it is best done. The commercial, reputational and legal risk combined is just too high otherwise



Remember some basic rules of consumer psychology. Only claim meaningful, honest, positive actions and impacts. Don't be clever or lazy with comparisons, common phrases or imagery that tarnish your integrity



Also be consistent and don't feel the pressure to be perfect. Either way consumers will find out you're not, so own that message before it owns you

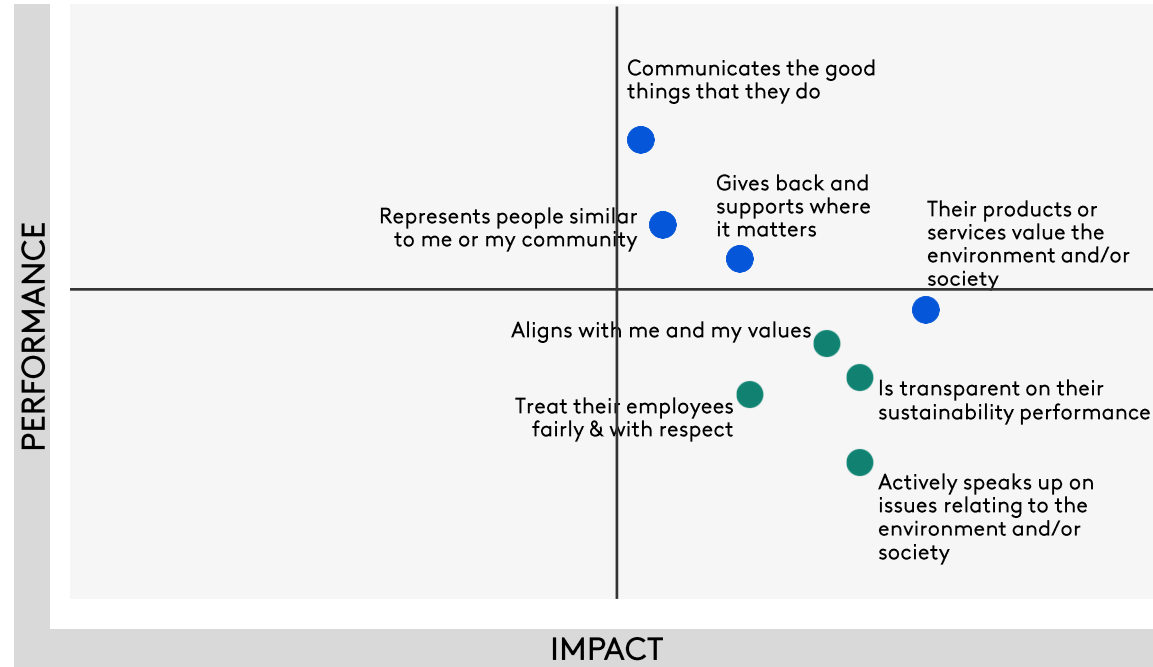


There are three further Better Futures workstreams of interest in 2024, firstly the brand deep-dives from this report

## Better Futures Brand Reports

For any of the 20 businesses we investigated in Better Futures, individual deep-dive reports detailing your performance can be prepared

Contact your Kantar rep for further details



AA Insurance	AIR NEW ZEALAND
Fonterra Dairy for life	LION
Meridian.	bnz
Coca-Cola	Woolworths
MITRE 10	UNIVERSITY OF AUCKLAND Waipapa Taumata Rau NEW ZEALAND
dbreweries	THE WAREHOUSE GROUP
Southern Cross Health Society	ecostore
NEW WORLD	TOYOTA
SILVER FERN FARMS	OfficeMax
one.nz	ENERGY

And in addition, Better Futures 2.0 will return to inform specific sales strategies, while Better Futures Thrive will be exploring how brands are responding to the social sustainability challenge

## Better Futures 2.0

As we did in 2023, we are running an extension study for businesses further along in their sustainability journey

This is a syndicated study, together with other NZ clients, which focuses on identifying...

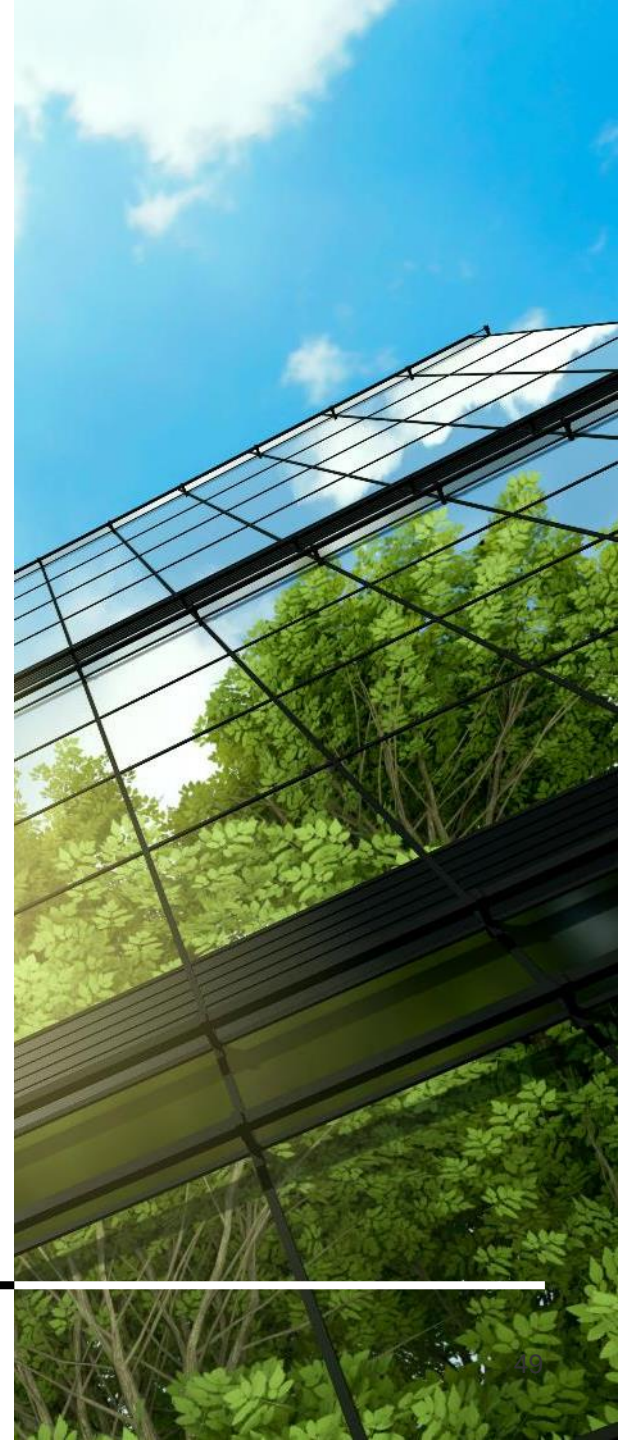
- a. The key opportunities for closing the value-action gap in your category
- b. The sustainability persona and tone that will most effectively align with your masterbrand

## Better Futures Thrive

Again partnering with the SBC, this is a NZ-first study which focuses on understanding the impact that NZ businesses and brands are having on social sustainability

The study will understand the performance of major NZ brands and businesses on 'The S in ESG' through a number of different lenses...

- a. As an employer
- b. As a brand marketer
- c. As a purchaser and seller of goods and services
- d. As a community supporter





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2024

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Global  
Network



# Acknowledgements



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